

Social Security Administration (SSA) Fiscal Year (FY) 2025 Information Technology Spending Plan				
Investment	Description/Purpose	Dollars in millions		
		2024 Actual	2025 Planned	Outyears Planned
Business Applications		\$136.96	\$226.20	\$316.19
Anti-Fraud Product	The Anti-fraud Product Line (AFP) is a modernized, enterprise-supported product line that brings our Anti-Fraud program into the future by enabling it to improve customer service, reduce the impact of fraud on front-line operations, and support the agency's modernization efforts. Approval of the AFP Line was critical for the agency's anti-fraud program as our current legacy infrastructure is quickly approaching the "End of Life" stage. The new line of products provides OAFP with a new modern, flexible, and scalable infrastructure that will enable us to explore fraud risks in other lines of business and service delivery channels at SSA. The AFP Line adds value by shifting to a technical platform that provides better technology to support investigations and operational activities and enables us to operate with speed and flexibility as stewards of the Anti-Fraud program.	\$2.30	\$22.95	\$22.90
Anti-Fraud Support Systems	The mission of this initiative is to preserve and strengthen the public's trust in the Social Security programs by developing and implementing robust and flexible fraud and abuse detection and prevention programs.	\$5.90	\$8.95	\$8.83
Benefits Systems Support	Initiative will maintain systems processing efficiency, including accuracy and timeliness of T2 payments and Medicare transactions. Includes cyclical work required each year.	\$0.00	\$0.00	\$0.00
Benefits Systems Updates	Initiative will maintain systems processing efficiency, including accuracy and timeliness of T2 payments and Medicare transactions.	\$1.47	\$1.49	\$1.16
Benefits.gov	Benefits.gov helps to promote awareness of SSA's benefit programs to the public, assisting SSA in delivering world-class service and strengthening public understanding of SSA programs. This will not continue FY 2025 and beyond.	\$0.22	\$0.00	\$0.00
Budget Formulation and Execution Line of Business (LoB)	The Budget Formulation and Execution Line of Business (BFELoB) supports the Federal budget community by examining commonalities and complexities in agency processes in order to improve business performance and reduce the cost of government.	\$0.07	\$0.07	\$0.10
Business Intelligence - Data Analytics	Initiative will assist in the development of business intelligence tools, collection of management information, and retirement of legacy systems.	\$6.99	\$4.66	\$5.20
DDS Automation	Provides funding to maintain, and in limited cases improve upon, functional and technical aspects of DDS hardware and legacy systems to support disability determination operations until SSA's single system replaces the current legacy systems.	\$5.30	\$0.87	\$0.08
Debt Management Product	Currently, multiple systems record, track, and manage our Old-Age, Survivors, and Disability Insurance (OASDI) and Supplemental Security Income (SSI) overpayments. These systems allow our technicians to process transactions differently, producing varied results. Streamlining our overpayment process into one system will enable us to more effectively and efficiently post, track, collect, and report our overpayment activity. In addition, building a new comprehensive overpayment system will allow us to address the system design limitations previously identified via independent auditors.	\$0.00	\$0.00	\$0.00
Digital Identity	Digital Identity provides identity proofing capabilities that strengthen the integrity of our programs, protect the public's PII and preserve the trust fund from fraud waste and misuse, and supports secure online services via the mySocialSecurity, business services online and government services online portals.	\$39.23	\$72.20	\$121.80
Disability Claim Processing Applications	Ongoing maintenance and support for existing disability claim processing systems and applications.	\$12.91	\$14.06	\$15.82
Disaster Assistance Improvement Plan	Provides a unified point of access to disaster management-related information, mitigation, response, and recovery information. DHS/FEMA	\$0.06	\$0.06	\$0.06
Earnings Support Systems	Ongoing maintenance and cyclical initiative for current systems, ensuring that records of earnings are timely and accurate.	\$0.00	\$0.00	\$0.00
Enterprise Contact Center	ECC is an agency-wide strategic initiative to create an integrated omni-channel (phone, text, chat, email, web, and video) contact center. This initiative encompasses technology, process, and procedures. From a technology perspective, the SSA seeks to deploy a high-availability contact center as a service platform (CCaaS) with robust digital capabilities for customer self-service, intelligent routing, Customer Relation Management (CRM) integration.	\$41.03	\$85.70	\$118.50
Electronic Services	Improve and expand our customer's online and telephone experience by deploying solutions that decrease call waiting times and field office traffic, and offer alternatives to the current in-person service model.	\$0.00	\$0.10	\$0.10
Enumerations Support Systems	Routine maintenance, cyclical updates as required and investigation and correction of anomalies for all current and legacy Enumeration MI applications.	\$0.00	\$0.00	\$0.00
E-Rulemaking	Fosters collaboration across government on regulatory matters and provides a central web-based environment for the public to review and comment on SSA regulatory actions while reducing administration costs. GSA.	\$0.06	\$0.07	\$0.07
Federal Audit Clearinghouse LoB	SSA required contribution to support ongoing maintenance and modernization of the Federal Audit Clearinghouse (FAC), which is transitioning from the U.S. Census Bureau to the General Services Administration.	\$0.00	\$0.00	\$0.00
Federal PKI Bridge	HSPD-12 and FICAM requires use of the PKI infrastructure managed by GSA.	\$0.29	\$0.25	\$0.23
Financial Management LoB	Reduces non-compliant systems by leveraging common standards and shared service solutions in Federal financial operations. Treasury.	\$0.07	\$0.07	\$0.07
Financial Management Systems	Maintain and upgrade financial management systems that integrate with related administrative processes ensuring the accuracy of electronic payments.	\$9.98	\$7.65	\$14.78
Freedom of Information Act Portal	Allows members of the public to request records from Federal agencies.	\$0.04	\$0.04	\$0.04
Geospatial LoB	Maximizes Geospatial investments by leveraging resources and reducing redundancies. Offering a single point of access to map-related data allows SSA to improve mission delivery and increase service to citizens. DOL.	\$0.03	\$0.03	\$0.03
Grants.gov	Provides a single, online portal and central storehouse of information on grant programs for all Federal grant applicants. HHS.	\$0.01	\$0.01	\$0.01
Human Resources LoB	Provides common core functionality to support the strategic management of human capital government-wide. DOE.	\$0.14	\$0.14	\$0.14
Human Resources Support Systems	Focuses on improvement to human resources systems by leveraging available technology.	\$10.23	\$6.79	\$5.22
Integrated Award Environment	Creates a secure environment to facilitate agency acquisition of goods and services. GSA.	\$0.65	\$0.06	\$0.06
Notice Improvements	Provides accurate, clear, up to date notices information.	\$0.00	\$0.00	\$0.00

Office of General Counsel Product	The OGC product plans to improve OGC's service to the Agency because it will: Increase technical maturity; Modernize our technology infrastructure so that we can serve the Agency more efficiently and with greater accuracy, in alignment with modernization and digital transformation plans; and reduce task time. Better case and document management systems will improve administrative efficiency by reducing time spent on matter management and routine tasks, especially in program litigation matters, which account for 80% of OGC's resource time, and improve quality of legal products. Document management and better data will support OGC's efforts to improve the quality of our legal products and increase success in litigation and other protection of SSA's legal interests.	\$0.00	\$0.00	\$0.00
Payment Accuracy Support Systems	Detect, prevent, and correct payments resulting from errors by the agency or the beneficiary. Increases the accuracy of our internal payment processes and assists in recovering overpayments that result from incorrect payments.	\$0.00	\$0.00	\$0.00
Performance Management LoB	Provides common core functionality to support the government-wide strategy on performance management.	\$0.00	\$0.00	\$1.00
Rep Payee Support Systems	Modernize Representative Payee systems. Incorporate predictive modeling technology to assist with payee selections. Reduces backlogs of pending misuse cases by preventing and correcting improper actions within the electronic Representative Payee System.	\$0.00	\$0.00	\$0.00
Infrastructure and Enterprise Support		\$856.17	\$959.97	\$1,159.97
Application	The Application standard investment builds enterprise wide software to support the Agency's IT operations. This includes the analysis, design, development, code, test and release services associated with application development projects.	\$11.49	\$28.95	\$42.51
Data Center and Cloud	The Data Center and Cloud standard investment secures and maintains demographic, wage, and benefit information for all American citizens. The core objective of the Data Center is to ensure the availability, changeability, stability, and security of SSA's Information Technology (IT) architecture for the entire agency. Provided within the Data Center are technical support services, technology refreshes, and maintenance of the agency's data centers, IT hardware, and software. The Data Center is required to maintain data repositories and acceptable service level availabilities for SSA s services to the public.	\$492.18	\$487.62	\$560.73
End User	The End User standard investment provides the agency with productivity software and desktop, laptop and other computing equipment required to meet our growing workload demands. As service demand increases, End User improves access to SSA's infrastructure and provides the desktop capability and capacity to increase the performance of internal systems.	\$111.73	\$137.85	\$244.18
Network	The Network standard investment provides secure, easy-to-use and fast electronic services through telephone services, wide area network and video teleconferencing systems. This investment allows SSA to maintain current systems, enhance and refresh telecommunications equipment and provides ongoing improvement of connectivity and bandwidth for data, voice and video communications. It benefits the American public as an effective, efficient, economical and secure method of providing services.	\$212.02	\$273.61	\$282.19
Output	Standard investment to capture central print services; often provided to support customer billing or customer documentation support processes. Costs previously captured under SSA's Data Center and Cloud Standard investment.	\$2.29	\$2.64	\$3.30
Platform	Enterprise-wide platform capability including database, middleware, mainframe database, and mainframe middleware.	\$11.01	\$7.55	\$6.45
Agency Communications	The Office of Communications (OCOMM) Combined Technical Solution is made up of the Electronic Management of Public Data (EMPD) and Communication Outreach Activity Reporting Systems (COARS) and provides an enterprise-wide solution to manage and resolve difficult and high-priority public inquiries, streamlines reporting processes for Social Security Administration (SSA) employees, and improves data quality for SSA management.	\$0.00	\$0.00	\$0.00
Data Exchange Product	The Data Exchange Product investment will create the Enterprise Data Exchange Network (EDEN). EDEN will reduce and centralize the many different systems and applications that process and manage data exchanges. EDEN will be the foundation for data exchange that can support future customer requests, commissioner priorities, and legislative mandates. The EDEN product will provide data exchange customers, both internal and external to SSA, with a centralized, interactive, and dynamic user-friendly experience for requesting, sending, receiving, and administering incoming and/or outgoing data exchanges. The EDEN product investment will address the problems that both internal and external data exchange customers experience with the existing data exchange processes, applications, and workload. EDEN will provide a holistic solution that will generate greater value for our customers and maximize the Return on Investment for the agency.	\$0.00	\$0.00	\$0.00
Data Exchange Support Systems	Data exchange customers, both internal and external to SSA, will have a centralized, interactive, and dynamic user friendly experience for requesting, sending, receiving, and administering incoming and/or outgoing data exchanges.	\$0.00	\$0.00	\$0.00
Delivery	The Delivery standard investment provides management and resources to support IT operations for the Agency. This includes enterprise wide Product and Project Management resources to assist with Agile development and other software development efforts. This investment drives product strategy and operations, facilitates accessibility and user/customer experience, and develops the framework and governance standards for Product and Project Management.	\$4.77	\$5.09	\$7.32
Electronic Records Management Product	OMB Circular A-130 requires Federal agencies to, "Manage electronic records in accordance with Government-wide requirements." The OMB and NARA joint memorandum (M-12-18) also states that by December 31 2019 all permanent electronic records will be managed electronically to the fullest extent possible.	\$0.01	\$0.00	\$1.00
IT Management	Standard Investment category for IT Management, Strategic Planning, Enterprise Architecture, Capital Planning, Project Management Offices, IT Budget/Finance, IT Vendor Management, 508 Compliance, General IT policy/reporting, and IT Governance.	\$5.12	\$11.13	\$7.30
Reimbursable Services	Data exchange and other reimbursable initiatives.	\$5.54	\$5.52	\$5.01
IT Security		\$88.93	\$113.26	\$126.79
IT Security & Compliance	A standard Investment category to capture all costs associated with IT Security resources setting	\$88.93	\$113.26	\$126.79
Sub-total Operations & Maintenance (O&M)		\$1,082.06	\$1,299.43	1602.959681
Benefits Modernization	The Benefits programmatic area includes a variety of investments aimed at improving the employee experience and modernizing enterprise legacy programmatic applications. Most notably is our planned investment to simplify the SSI application. The simplified SSI application is a cornerstone to the Agency's Equity Plan, the Equity Agency Priority Goal (APG) and several Executive Orders. Additionally, our efforts in this area will continue replacement of legacy COBOL screens and services.	\$0.00	\$0.00	\$0.00
Data Modernization	This programmatic area includes investment in Data collection, Standardization and Rationalization. This supports the collection and ingestion of Management Information and Business Intelligence data and atomic data from programmatic applications and legacy data stores. Once the data is ingested, the data shall be rationalized, standardized, and transformed into business data assets that are searchable, discoverable, and published to business stakeholders.	\$0.00	\$0.00	\$15.00

Debt Collection Modernization	The Debt Collection Modernization project domain included projects within SSA's debt collection business lines such as Paystub Modernization, TOP, and the Executive Order for Eliminating Paper Remittances.	\$0.00	\$0.00	\$20.00
Disability Modernization	The investments in the disability programmatic area enhance and support the agency's disability workload. They serve to provide efficiencies, consistency, and enhanced quality in our processes. They are used by employees, advocates, attorney representatives and members of the public. The strategy is to make what can be a complicated journey, more streamlined and understandable for those needing our services and those we partner with to support them at the initial, reconsideration, and appeals levels.	\$0.66	\$0.65	\$60.65
Earnings and Enumeration Modernization	Through transformed business processes and new technologies to support them, we will implement earnings systems that provide earnings data that is easier to understand and consume. We will create self-service opportunities to help employers and workers (SSN holders) easily submit and review earnings information, thereby enabling them to quickly and easily detect and correct errors. With continuous agile systems upgrades, we will retire legacy systems, reduce future system maintenance, ensure security compliance, and prevent vulnerabilities.	\$0.00	\$0.00	\$10.00
Service Delivery Modernization	The Service Delivery Programmatic Area focuses on expanding and streamlining self-service channels for our customers while also improving tools our technicians use to serve the public.	\$1.40	\$0.50	\$80.00
Sub-total Development, Modernization, and Enhancement (DME)		\$2.06	\$1.15	\$185.65
External Labor	External labor to provide development support.	\$408.19	\$179.00	\$179.00
IT Managed Services	IT Commodity and Infrastructure Platform Services	\$0.00	\$0.00	\$111.39
Transfers				
Sub-total Transfers				
		Total ITS FY Investment	\$1,492.31	\$1,479.58
				\$2,079.00

BY26 Passback Submission

FY 2026 Draft Agency IT Portfolio Summary	Total Cost			Internal Labor			External Labor			ITS Funds		
	2024	2025	2026	2024	2025	2026	2024	2025	2026	2024	2025	2026
Costs in Millions												
IT Portfolio Total*	\$2,236.2	\$2,230.0	\$2,620.8	\$743.9	\$751.0	\$541.8	\$408.2	\$179.0	\$179.0	\$1,084.1	\$1,300.0	\$1,900.0
Mission Delivery	\$464.4	\$504.0	\$799.7	\$217.9	\$184.0	\$146.1	\$129.3	\$94.7	\$94.7	\$117.2	\$225.3	\$558.9
Benefits	\$82.2	\$110.8	\$98.0	\$62.9	\$66.8	\$54.2	\$17.9	\$42.6	\$42.6	\$1.5	\$1.5	\$1.2
Benefits Modernization	\$31.4	\$63.5	\$56.3	\$22.7	\$23.6	\$16.4	\$8.7	\$39.9	\$39.9	\$0.0	\$0.0	\$0.0
Rep Payee Support Systems	\$1.3	\$1.4	\$1.4	\$1.1	\$1.4	\$1.4	\$0.2	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
Benefits Systems Support	\$29.6	\$28.2	\$22.1	\$25.4	\$26.9	\$20.7	\$4.2	\$1.4	\$1.4	\$0.0	\$0.0	\$0.0
Benefits Systems Updates	\$19.9	\$17.7	\$18.2	\$13.7	\$14.9	\$15.7	\$4.8	\$1.4	\$1.4	\$1.5	\$1.5	\$1.2
Data and Business Intelligence	\$33.2	\$38.3	\$52.3	\$10.9	\$8.7	\$7.2	\$15.3	\$24.9	\$24.9	\$7.0	\$4.7	\$20.2
Business Intelligence - Data Analytics	\$16.7	\$33.4	\$34.1	\$3.4	\$3.8	\$4.0	\$6.3	\$24.9	\$24.9	\$7.0	\$4.7	\$5.2
Data Modernization	\$16.5	\$4.9	\$18.2	\$7.5	\$4.9	\$3.2	\$9.0	\$0.0	\$0.0	\$0.0	\$0.0	\$15.0
Disability, Hearings, & Appeals	\$129.0	\$75.2	\$124.8	\$68.1	\$54.9	\$43.5	\$42.1	\$4.7	\$4.7	\$18.9	\$15.6	\$76.5
DDS Automation	\$5.7	\$0.9	\$0.1	\$0.4	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$5.3	\$0.9	\$0.1
Disability Claim Processing Applications	\$40.4	\$40.4	\$43.5	\$21.0	\$23.3	\$24.7	\$6.4	\$3.0	\$3.0	\$12.9	\$14.1	\$15.8
Disability Modernization	\$83.0	\$34.0	\$81.2	\$46.7	\$31.6	\$18.8	\$35.6	\$1.7	\$1.7	\$0.7	\$0.7	\$60.7
Earnings & Enumeration	\$23.7	\$14.3	\$20.8	\$17.3	\$13.3	\$9.8	\$6.4	\$1.0	\$1.0	\$0.0	\$0.0	\$10.0
Earnings and Enumeration Modernization	\$13.6	\$6.3	\$16.7	\$7.4	\$6.2	\$6.6	\$6.2	\$0.1	\$0.1	\$0.0	\$0.0	\$10.0
Earnings Support Systems	\$6.8	\$4.4	\$0.3	\$6.6	\$4.2	\$0.1	\$0.2	\$0.2	\$0.2	\$0.0	\$0.0	\$0.0
Enumerations Support Systems	\$3.3	\$3.6	\$3.8	\$3.3	\$2.9	\$3.1	\$0.0	\$0.7	\$0.7	\$0.0	\$0.0	\$0.0
Program Integrity	\$61.1	\$138.3	\$176.3	\$10.4	\$15.1	\$12.5	\$3.3	\$15.0	\$15.0	\$47.4	\$108.2	\$148.8
Anti-Fraud Product	\$6.9	\$28.1	\$6.6	\$3.6	\$2.6	\$2.8	\$1.0	\$0.0	\$0.0	\$2.3	\$25.5	\$3.8
Anti-Fraud Support Systems	\$9.5	\$21.7	\$21.6	\$2.9	\$2.7	\$2.8	\$0.7	\$10.0	\$10.0	\$5.9	\$9.0	\$8.8
Debt Management Product	\$2.0	\$0.9	\$0.0	\$0.9	\$0.9	\$0.0	\$1.1	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
Debt Collection Modernization	\$0.0	\$0.0	\$22.9		\$0.0	\$2.9	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$20.0
Digital Identity	\$39.2	\$73.8	\$116.1		\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$39.2	\$73.8	\$116.1
Payment Accuracy Support Systems	\$3.5	\$13.9	\$9.0	\$3.0	\$8.9	\$4.0	\$0.5	\$5.0	\$5.0	\$0.0	\$0.0	\$0.0
Service Delivery	\$135.1	\$127.0	\$216.2	\$48.3	\$25.2	\$18.9	\$44.4	\$6.5	\$6.5	\$42.4	\$95.3	\$190.8
Enterprise Contact Center	\$59.8	\$95.7	\$111.7	\$1.0	\$1.0	\$1.0	\$17.8	\$0.0	\$0.0	\$41.0	\$94.7	\$110.7
Electronic Services	\$6.7	\$12.7	\$13.1	\$6.2	\$7.0	\$7.4	\$0.5	\$5.6	\$5.6	\$0.0	\$0.1	\$0.1
Notice Improvements	\$4.5	\$4.8	\$5.0	\$4.4	\$3.9	\$4.1	\$0.1	\$0.9	\$0.9	\$0.0	\$0.0	\$0.0
Service Delivery Modernization	\$64.2	\$13.8	\$86.4	\$36.7	\$13.3	\$6.4	\$26.1	\$0.0	\$0.0	\$1.4	\$0.5	\$80.0
Business Resilience Automation	\$0.0	\$0.0	\$111.4									\$111.4
Mission Support Services	\$153.1	\$141.4	\$104.9	\$130.0	\$111.8	\$69.8	\$1.3	\$14.4	\$14.4	\$21.8	\$15.2	\$20.7
Admin	\$30.4	\$39.1	\$45.4	\$8.9	\$10.2	\$11.0	\$1.3	\$14.4	\$14.4	\$20.2	\$14.5	\$20.0
Financial Management Systems	\$14.2	\$24.6	\$32.0	\$3.3	\$3.7	\$4.0	\$0.9	\$13.2	\$13.2	\$10.0	\$7.7	\$14.8
Human Resources Support Systems	\$14.5	\$12.7	\$11.4	\$4.3	\$4.7	\$5.0	\$0.0	\$1.2	\$1.2	\$10.2	\$6.8	\$5.2
Office of General Counsel Product	\$1.7	\$1.8	\$2.0	\$1.3	\$1.8	\$2.0	\$0.4	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
Non-OCIO FTEs	\$121.1	\$101.6	\$58.8	\$121.1	\$101.6	\$58.8	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
E-Gov	\$1.6	\$0.7	\$0.7	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$1.6	\$0.7	\$0.7
Benefits.gov	\$0.2	\$0.0	\$0.0							\$0.2	\$0.0	\$0.0
Budget Formulation and Execution Line of Business (LoB)	\$0.1	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.1	\$0.0	\$0.0
Disaster Assistance Improvement Plan	\$0.1	\$0.1	\$0.1	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.1	\$0.1	\$0.1
E-Rulemaking	\$0.1	\$0.1	\$0.1	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.1	\$0.1	\$0.1
Federal Audit Clearinghouse LoB	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
Federal PKI Bridge	\$0.3	\$0.3	\$0.2	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.3	\$0.3	\$0.2
Financial Management LoB	\$0.1	\$0.1	\$0.1	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.1	\$0.1	\$0.1
Freedom of Information Act Portal	\$0.0	\$0.0	\$0.1	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.1
Geospatial LoB	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
Grants.gov	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
Human Resources LoB	\$0.1	\$0.1	\$0.1	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.1	\$0.1	\$0.1
Integrated Award Environment	\$0.7	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.7	\$0.0	\$0.0
Performance Management LoB	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
IT Infrastructure, IT Security, and IT Management	\$1,618.7	\$1,517.5	\$1,716.2	\$396.0	\$388.1	\$325.9	\$277.6	\$69.9	\$69.9	\$945.1	\$1,059.6	\$1,320.4
Cybersecurity	\$194.4	\$198.6	\$237.5	\$75.0	\$73.3	\$59.3	\$30.5	\$12.0	\$12.0	\$88.9	\$113.4	\$166.1
IT Security & Compliance	\$194.4	\$198.6	\$237.5	\$75.0	\$73.3	\$59.3	\$30.5	\$12.0	\$12.0	\$88.9	\$113.4	\$166.1
Infrastructure	\$1,194.1	\$1,165.4	\$1,365.1	\$196.1	\$205.3	\$194.9	\$157.3	\$35.0	\$35.0	\$840.7	\$925.1	\$1,135.2
Application	\$120.0	\$99.4	\$117.0	\$46.4	\$52.2	\$57.7	\$62.1	\$16.8	\$16.8	\$11.5	\$30.5	\$42.5
Data Center and Cloud	\$629.2	\$573.5	\$626.2	\$80.9	\$76.9	\$56.6	\$56.2	\$9.0	\$9.0	\$492.2	\$487.6	\$560.6
End User	\$173.5	\$184.5	\$299.5	\$37.5	\$42.1	\$44.6	\$24.3	\$4.7	\$4.7	\$111.7	\$137.7	\$250.2
Network	\$251.1	\$291.6	\$306.3	\$27.2	\$29.5	\$31.2	\$11.9	\$3.0	\$3.0	\$212.0	\$259.1	\$272.1
Output	\$4.9	\$5.3	\$6.1	\$2.1	\$2.4	\$2.5	\$0.5	\$0.3	\$0.3	\$2.3	\$2.6	\$3.3
Platform	\$15.4	\$11.0	\$10.0	\$2.0	\$2.2	\$2.3	\$2.4	\$1.2	\$1.2	\$11.0	\$7.6	\$6.4
IT Governance & Other Support	\$230.1	\$153.6	\$113.6	\$124.9	\$109.5	\$71.7	\$89.8	\$22.9	\$22.9	\$15.4	\$21.1	\$19.0
Agency Communications	\$6.2	\$8.1	\$8.4	\$6.2	\$6.1	\$6.4	\$0.0	\$2.0	\$2.0	\$0.0	\$0.0	\$0.0
Data Exchange Product	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
Data Exchange Support Systems	\$3.5	\$5.1	\$5.3	\$2.9	\$3.2	\$3.4	\$0.6	\$1.9	\$1.9	\$0.0	\$0.0	\$0.0
Delivery	\$12.7	\$16.7	\$19.2	\$5.5	\$5.8	\$6.1	\$2.4	\$5.8	\$5.8	\$4.8	\$5.1	\$7.3
Electronic Records Management Product	\$0.3	\$0.4	\$0.4	\$0.3	\$0.4	\$0.4	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0

IT Management	\$194.6	\$111.3	\$68.7	\$107.0	\$90.8	\$52.0	\$82.4	\$10.0	\$10.0	\$5.1	\$10.5	\$6.7
Reimbursable Services	\$12.8	\$11.9	\$11.6	\$3.0	\$3.2	\$3.4	\$4.3	\$3.2	\$3.2	\$5.5	\$5.5	\$5.0
Optimization	\$0.0	\$67.1	\$0.0	\$0.0	\$67.1	\$0.0						